

VOTE 14

GAUTENG PROVINCIAL TREASURY

To be appropriated by vote in 2022/23	R 792 933 000
Responsible MEC	MEC for Finance
Administering Department	Gauteng Provincial Treasury
Accounting Officer	Head of Department

15.OVERVIEW

Vision

Pioneers in fiscal prudence and good governance.

Mission

A Treasury that drives world class financial support through tight fiscal controls, upheld by a culture of good corporate governance for our stakeholders.

Impact Statement

Optimally resourced provincial priorities and enhanced fiscal control which promote good governance in the delivery of services to Gauteng citizens.

Core functions and responsibilities

The functions of the Gauteng Provincial Treasury (GPT) are described in the PFMA (1999) and the Municipal Finance Management Act (MFMA, 2003). These can be summarised as follows:

- To manage the budget allocation for the GPG
- To ensure the instilling of fiscal discipline and corporate governance in the Province
- To ensure proper cash management
- To ensure the effective and efficient utilisation of resources – value for money and compliance with all relevant legislation
- To develop, implement and monitor compliance with corporate governance norms and standards relating to provincial and local government
- To ensure adequate financial accountability.

Main services

The mandate of GPT is to promote good governance by providing stewardship on all financial matters in the province

- Preparing the provincial budget and exercising control over the implementation thereof
- Promoting and enforcing transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities
- Monitoring and enforcing compliance of GPG institutions with various Acts.

In essence, the role of the Department is to ensure that provincial strategies are funded through projects and other initiatives which are aligned to the Growing Gauteng Together 2030 (GGT2030) vision and the Batho Pele principles.

The GPT’s vision is to be pioneers in fiscal prudence and good governance. The department aims to be a Treasury that drives world class financial support through tight fiscal controls, upheld by a culture of good corporate governance for our stakeholders, with the long-term impact of having optimally resourced provincial priorities and enhanced fiscal control which promote good governance in the delivery of services to Gauteng citizens.

In realising and fulfilling the Department’s mandate, five strategic outcomes were developed and these are:

Enhanced sound finances in the province

Under this strategic outcome, the Department will focus on improving fiscal management and increased compliance that promotes clean governance and accountability and continues to implement cost cutting practices on identified cost containment items.

Optimising existing revenue sources and exploring new sources in line with the approved 2019 – 2024 Own Revenue Enhancement Strategy thus continuing to drive efforts to improve revenue collection in the Province.

Increased compliance with legislative prescripts

The GPT will promote accountability through substantive reflection of financial activities as well as compliance with financial norms and standards in PFMA compliant institutions and promote and enforce transparency and effective Supply Chain Management in the Province. In improving audit outcomes, the GPT will strengthen internal controls throughout the Province and provide assurance through the implementation of internal audits.

Sustainable local government finances

The Department will support, guide and advise municipalities on MFMA compliance and promote accountability on financial activities and build capacity and capability to strengthen financial management practices in local government.

Reduced youth unemployment

The Department has adopted a multipronged approach to youth development (internship/ learnership) spanning several key programmes, namely, Supply Chain Management (SCM), Internal Audit, Corporate Services (HRD component), Financial Governance and Municipal Financial Governance with the focus being on exposing graduates to real-time, hands-on work experience to be better prepared for the labour market.

Alternative sources of funding

The Department, through the Gauteng Infrastructure Financing Agency (GIFA), continues to source infrastructure projects from provincial departments and municipalities and prepare them to reach a bankable state through feasibility studies. The bankable projects are released to the market in various ways such as through an Expression of Interest (EOI) and Request for Proposals (RFPs). The GIFA also continues to explore various alternative and innovative funding solutions such as PPPs, leveraged funding, leveraging existing assets, equity investment, project bonds, etc.

National Development Plan and the Growing Gauteng Together 2030 Vision

The GPT's plan and vision are anchored in the national and provincial priorities espoused by the National Development Plan (NDP) and GGT2030. The plan of the GPT is to ensure that the Medium Term Strategic Framework (MTSF) is realised and that the GGT2030 plan is adequately resourced.

The NDP is a long term vision for the country which provides a broad strategic framework to guide key government choices and actions, and focuses on the critical capabilities needed to transform the economy and society. The plan highlights that accelerated development in South Africa requires the active support of all citizens, leadership in all sectors that puts the country's collective interests ahead of narrow, short-term goals, and radically improved government performance. Some of the key objectives of the NDP are listed below:

- A state that is capable of playing a developmental and transformative role
- A public service immersed in the development agenda but insulated from undue political interference
- Relations between national, provincial, and local government that are improved through a more proactive approach to managing the intergovernmental system
- Strengthening local government.

The Gauteng provincial plan adopted by the 6th administration is anchored by seven pillars of: economy, jobs and infrastructure; education, skills revolution and health; integrated human settlements and land release; safety, social cohesion and food security; building a capable, ethical and developmental state; sustainable development for future generations and a better Africa and world. The GPT will ensure that the strategies and policies that support the realisation of the provisions of the provincial plan are adequately resourced.

TABLE 1: MTSF AND PRIORITIES APPLICABLE TO GPT

Medium Term Strategic Framework	Provincial Priorities	GPT Priorities
<ul style="list-style-type: none"> • Priority 1: Economy Transformation and Job Creation • Priority 5: A Capable, ethical and developmental State • Priority 6: A better Africa and world 	<ul style="list-style-type: none"> • Building a capable, ethical and developmental state • Economy, jobs and infrastructure • Education, skills revolution and health • Safety, social cohesion and food security • Integrated human settlements and land release • A better Africa and world • Sustainable development for future generations 	<ul style="list-style-type: none"> • Enhanced sound finances in the province • Increased oversight and compliance with legislated prescripts • Sustainable local government finances • Reduced youth unemployment • Alternative sources of funding

The provincial plan theme of 'Growing Gauteng Together 2030' continues to be the basis for the identified priorities and service delivery, with emphasis on visible impact and outcomes. In the new provincial plan these priorities are underpinned by various strategies including the Transformation, Modernisation and Re-industrialisation programme, the Township Economy Revitalization strategy and the Tshepo 1 million initiative.

External activities and events relevant to budget decisions

The global economy is facing several headwinds in 2022, which have weakened recovery. The impact of mobility restrictions and border closures due to the Omicron variant of the COVID-19 pandemic will weigh heavily on economic activity in 2022. Rising energy and food prices, coupled with supply chain disruptions have resulted in higher inflation than anticipated.

South Africa's economy recovered more strongly than expected in the first half of 2021. Higher commodity prices and strong global demand supported the domestic economic performance. Public finances also benefited from the robust commodity prices, which led to higher earnings in the mining sector. However, the 2021 July unrest had a devastating impact on the economy in the third quarter, reversing most of the economic gains realised. The country's economy contracted by 1.5 per cent in the third quarter of 2021. The Gauteng economy grew by 7.4 per cent in the first half of 2021.

Economic prospects remain vulnerable to the outbreak of new COVID-19 variants and inconsistent electricity supply capacity. The unfavourable economic growth outcomes will add more pressure on public finances as tax revenue will likely underperform. The government continues to maintain its fiscal strategy of restricting growth in public expenditure and reducing public debt.

Acts, rules and regulations

- Public Finance Management Act, 1999 (Act 1 of 1999) and Regulations
- Municipal Finance Management Act, 2003 (Act 56 of 2003)
- Basic Conditions of Employment Act, 1997 (Act 75 of 1997)
- Broad-Based Black Empowerment Act, 2003 (Act 53 of 2003)
- Gauteng Provincial Appropriation Act, 2019 (Act 7 of 2019)
- Promotion of Administrative Justice Act, 2000 (Act 3 of 2000)
- State Liability Amendment Act, 2011 (Act 14 of 2011)
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000 (Act 4 of 2000)
- Protection of Personal Information Act, 2013 (Act 4 of 2013)
- Employment Equity Act, 1998 (Act 55 of 1998)
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Labour Relations Act, 1995 (Act 66 of 1995)
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000) and Regulations
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)
- Public Service Act, 1994 (Act 103 of 1994) and Regulations
- Gauteng Finance Management Supplementary Act, 2018 (Act 1 of 2000)
- Disaster Management Act, 2002 (Act 57 of 2002), as amended, and Regulations

16. REVIEW OF THE CURRENT FINANCIAL YEAR (2021/22)

The GGT2030 is the GPG's plan. This plan is cascaded from the 2019 – 2024 Medium-Term Strategic Framework, which is aligned to the National Development Plan. The Department supports all the priorities of the GGT2030 by ensuring that the priorities as per the plan are funded. The mandate of the Department is aligned with two GGT2030 priorities, which are:

- Building a capable, ethical and developmental state
- Economy, jobs and infrastructure

In line with the provincial priorities and its mandate, the Department formulated its own four key priority outcomes, as indicated below:

- Enhanced sound finances in the province
- Increased compliance with legislated prescripts
- Sustainable local government finances
- Reduced youth unemployment.

Performance against these priorities is outlined below:

Enhanced sound finances in the Province

The objective of this key focus area is multipronged and focuses on three main elements: improving fiscal management and increased compliance that promotes clean governance and accountability; integrating and synergising budget and planning processes; and improving revenue collection.

The Department aims to ensure effective functioning of the Provincial Revenue Fund and credible cash flow projections that result in optimal performance of the Provincial Investment Portfolio and a sustainable liquidity position in the province. In that regard cash disbursements to departments were maintained below provincial revenue streams. The Department ensured that one main appropriation gazette on allocations to schools and hospitals was published. The Department will continue to implement cost-cutting practices on cost containment items; this will be done during both budget formulation and operations. It will apply appropriate fiscal policy to inform budgets and performance management reviews of compensation of employees to ensure outcome, impact, efficiency and productivity gains to inform budgets. The optimisation and diversification of own revenue collection is critical in augmenting the equitable shares and conditional grant funding allocations that the Province receives. Up to the end of the period under review, 68 per cent of the approved appropriation has been collected. The adjustment budget and the Medium-Term Budget Policy Statement were tabled in line with prescribed timeframes.

Increased compliance with legislated prescripts

This key focus area is critical as it aims to promote and enforce transparency and effective SCM in the Province and enhance and protect organisational value. This will be achieved by providing independent, objective assurance and consulting services that add value to the operations of GPG through systematic evaluation of governance risk management and controls that will fuel a culture of good governance in the Province. The Department has promoted accountability through substantive reflection of financial activities as well as compliance with financial norms and standards in PFMA compliant institutions, while incorporating automated solutions in Gauteng government institutions. In improving audit outcomes, GPT strengthened internal controls throughout the Province and provide assurance through implementation of internal audits. This has resulted in 13 of the 14 GPG departments achieving unqualified audit outcomes with 5 achieving clean audits and 16 entities have achieved unqualified audit outcomes with 12 achieving clean audits.

The Department has produced reports on 30 per cent spend on township suppliers including those participating in high value contracts. It has also produced reports on sub-contracted suppliers. The Department also tracked all internal audit recommendations in provincial departments and entities and followed up the Auditor-General's findings, with Annual Internal Control Assessments also conducted.

The Department continued to monitor the payment of suppliers by provincial departments to ensure compliance with the 30 days supplier payment policy. In supporting payment of suppliers on time, for the financial year to date, the department ensured that 93 per cent of supplier invoices are submitted electronically against the target of 80 per cent. GPT paid all invoices received within the stipulated 30 days. The GPT also ensured that all departments and entities submitted their financial statements for audit purposes.

Sustainable local government finances

The objective of this outcome is to build capacity and capability to strengthen financial management practices in municipalities.

In support of municipalities, the department held 40 intergovernmental relations (IGR) engagements with relevant stakeholders as virtual platforms make it possible to have more engagements. As part of improving MFMA compliance by Gauteng delegated municipalities (across accountability cycle) quarterly assessments were conducted on all eight delegated municipalities to determine MFMA compliance by the delegated municipalities. Further, eight gazetted assessments were carried out on the municipalities' draft and adopted budgets to assess their financial health and budget transfers from the provincial government to local government. Two training initiatives for delegated municipalities in Gauteng were also conducted and two gazettes on provincial grants allocated to Gauteng municipalities were published.

Reduced youth unemployment

The focus of youth development programmes is to expose the graduates to real-time hands-on work experience so as to be better prepared for the labour market. As part of the Tshepo 1 million initiative to reduce youth unemployment, the department has ensured that for the last financial year, 64 youths are placed on internship programmes and the programme is ongoing this current financial year. This includes provision of external bursaries by the department to deserving students. Through the capacity building initiative of the Department, in the last financial year 60 learners were successfully recruited and enrolled for the Municipal SCM Learnership Programme which is continuing in this current financial year.

17. OUTLOOK FOR THE COMING FINANCIAL YEAR (2022/23)

The provision of effective and ethical leadership, management and administration by the Administration Programme enables the Department to deliver on its mandate and core functions in its contribution towards the realisation of the GGT2030 Plan. A clean audit outcome for the Department is an indication of the implementation of effective governance structures and financial management ensuring that monitoring and reporting mechanisms (credible data and evidence) are put in place and that there is a high regard for internal controls to address potential audit findings. Timely payment of invoices to service providers is important in ensuring sustainability for these suppliers and in the long run, boosting the economy. To this effect, the GPT will pay its suppliers within 30 days after having received valid invoices. The use of the electronic invoice submission process is a critical step towards this achievement as the automated process of electronic submission improves turnaround times and efficiencies. The Department will contribute to youth employment and skills development (and support the Tshepo 1 million initiative) through learnership and internship programmes that promote skills development and workplace experiential learning and that endeavour to appoint youth as part of its staff establishment. Bursaries will also be granted to young people who need assistance. Various workshops and/or trainings will be conducted to promote and raise awareness of gender-based violence, femicide and LGBTQ, people with disabilities and military veterans. The appointment of women in senior management positions will remain a priority in ensuring attainment of the 50 per cent target stipulated by government.

Enhanced sound finances in the Province

The objective of this key focus area is multipronged and focuses on three main elements; improving fiscal management and increased compliance that promotes clean governance and accountability, integrating and synergizing budget and planning processes as well as improving revenue collection.

The department will enforce the effective and efficient administration of fiscal resources at provincial institutions and provide socio-economic research and analysis as well as ensure effective oversight over revenue, enhance and monitor infrastructure performance of provincial departments, public entities, and municipalities, promote and enforce transparency and effective management of provincial financial assets portfolio and manage the implementation of policy frameworks.

A synergised approach and collaboration amongst all spheres of government is critical in the delivery of services to Gauteng communities. An enhanced and integrated planning and budgeting process will result in improved service delivery as credible budgets that are spatially referenced and fulfil the provincial key priorities will be tabled.

Increased compliance with legislated prescripts

The mandate of the Treasury requires it to ensure compliance with various legislated prescripts and regulations. The GPT will render audit services and conduct quality assurance reviews to ensure audit compliance with the international standards for the professional practice of internal auditing of the Institute of Internal Auditors and report to the relevant Audit Committees about internal controls in the GPG.

The Department will furthermore promote accountability through substantive reflection of financial activities as well as compliance with financial norms and standards in PFMA compliant institutions. Provincial departments and entities will be supported to promote improved legislative compliance in line with financial regulations and improved audit outcomes. Consolidated annual financial statements (AFS) will be prepared and submitted to the Gauteng Provincial Legislature (GPL) in compliance with the prescribed timelines. There will be continued reporting on 30 days payment in promoting compliance to the timelines by GPG departments. The institutionalisation of risk management in GPG institutions will lead towards the realisation of the implementation of the combined risk assurance model in Gauteng.

The GPT intends to promote and enforce transparency and effective SCM in the province through functions in the Provincial SCM Programme. The PSCM programme will provide oversight on the implementation of approved procurement plans, the open tender process by provincial departments and entities, and will produce monitoring reports on township spend and subcontracted contracts in support of the Township Economy Revitalisation (TER) Strategy. Training workshops will also be provided to Gauteng township-based suppliers in support of supplier development and raising awareness of township suppliers on government procurement opportunities. The workshops will include businesses owned by women, youth, military veteran businesses and designated groups.

The Department will also put measures in place to ensure that GEYODI targets relating to women representation in senior management are met and will prioritise procurement spend that is directed to women-owned and township-based businesses and those businesses owned by people with disabilities.

Sustainable local government finances

The objective of this outcome is to ensure efficient and effective management in municipalities and municipal entities and coordinate the provisioning of capacity building. This will be achieved through:

Ensuring optimal and sustainable budget management and monitoring effective and efficient compliance with financial assets and liabilities management

Monitoring compliance with financial management and annual reporting frameworks

Enhancing, monitoring and enforcing transparent and effective asset management and coordinating, monitoring and reporting on MFMA implementation

Ensuring municipal compliance with financial management.

The GPT will participate in and host IGR stakeholder engagements through various fora and provide structured and targeted capacity building initiatives to municipalities. MFMA compliance assessments will be conducted to monitor the municipalities' level of implementing the MFMA and its regulations. The GPT will also identify gaps and provide support where needed.

Reduced youth unemployment

In its contribution towards the reduction of youth unemployment, skills development and in support of the Tshepo 1 million initiative, the Department adopted a multipronged approach to youth development spanning several key programmes. The GPT will appoint youth in development programmes like internship (graduates without experience), workplace integrated learning (technical and vocational education and training students requiring experiential learning to obtain their qualifications), learnerships (structured workplace learning leading to attainment of a professional or academic qualification) and external bursaries offered to young people residing in Gauteng, who are not in the employ of the Department.

Alternative sources of funding

Sourcing of alternative funds alleviates the pressure on the already strained fiscus for the delivery of strategic infrastructure projects.

The GIFA has established collaborative partnerships with development finance institutions like DBSA, African Development Bank (AfDB) and private sector entities such as ASISA and Sibanye-Stillwater on various projects or programmes. Through such collaborations the GIFA aims to augment project development capacity and co-fund project preparation and implementation. Where projects are struggling to secure fiscal allocations, the GIFA is exploring grant and donor funding particularly for social infrastructure projects. Currently, the total GIFA project pipeline is 35 projects which are at different stages in the project development cycle. These projects will be funded via various mechanisms. Finally, the GIFA is targeting the raising of at a minimum more than R20 billion in alternative funding during this term.

18. REPRIORITISATION

The Department reprioritised the budget baselines to identify savings that will be utilised to fund the spending plan over The Department reprioritised within compensation of employees to ensure alignment with the approved structure.

The departmental 2022 MTEF indicates no change in the baseline, only reprioritisation within compensation of employees which affected programmes such as Administration, Municipal Financial Governance and Gauteng Audit Services, thereby allocating funds that will enable full funding of the new structures.

4. PROCUREMENT

The Department continues to make strides in pioneering open and transparent procurement through the open tender process. This has continued to enhance the oversight role through proactive assurance in monitoring compliance with SCM prescripts. Ensuring open, transparent, and compliant SCM practices will continue to be a strategic focus for the Department.

The Department will source/ implement the following key projects through the open tender process: Annual Financial Statement Automation, Municipal Hands-On Support Programme, Provision of Internal Audit Services, Hygiene and Pest Control services.

The GPT continues to set the standard in terms of clean audits within the procurement space. The Department will focus on improving its performance in achieving the provincial targets of procurement spend on the designated groups. The GPT has to formulate sound sourcing strategies in line with the prescripts to ensure an improved performance in empowering businesses owned by women, youth, people with disabilities and military veterans.

This will ensure that the procurement spend of the Department is representative of the Gauteng's demographics and that it promotes equity.

5. RECEIPTS AND FINANCING

5.1 Summary of receipts

TABLE 14.1: SUMMARY OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Equitable share	624 539	692 956	616 201	754 845	675 545	675 545	792 933	801 620	833 486
Total receipts	624 539	692 956	616 201	754 845	675 545	675 545	792 933	801 620	833 486

The equitable share spending of the Department decreased from R624.5 million in 2018/19 to R616.2 million in 2020/21. The main appropriation amounts to R754.8 million and the revised estimates amount to R675.5 million in 2021/22. The reduction was due to budget cuts to fund the GPG's COVID-19 response plans. The allocation increases from R792.9 million in 2022/23 to R833.4 million in 2024/25. This increase in the allocation caters for the departmental plans to implement the approved structure after obtaining DPSA approval and to implement the projects and programmes planned for the MTEF period.

The Department's MTEF budget provides for various key projects and programmes, such as media services for the province's budget tabling day events and the implementation of the infrastructure delivery management service. The budget also provides for the P-Card software licenses, support to municipalities regarding the implementation of the municipal standard chart of accounts and external training (i.e., annual financial statements, GRAP and the Institute of Internal Auditors training) as well as SCM interventions.

TABLE 14.2: SUMMARY OF DEPARTMENTAL RECEIPTS

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Tax receipts									
Sales of goods and services other than capital assets	1 041	657	557	1 306	1 306	1 306	869	929	971
Transfers received									
Interest, dividends and rent on land	819 944	1 034 732	751 706	583 009	583 009	583 009	622 806	669 526	713 005
Sales of capital assets	5	8	133						
Transactions in financial assets and liabilities	468	374	224	588	588	588	416	443	463
Total departmental receipts	821 458	1 035 771	752 620	584 903	584 903	584 903	624 091	670 898	714 439

The sources of departmental receipts are interest earned on cash balances, staff parking fees and recovery of debts from previous financial years. The interest revenue accounts for 99.8 percent of the total revenue collected by the Department in each financial year.

The interest revenue increased from R819.9 million in 2018/19 to R 1 billion in 2019/20. Revenue collection increased by R214.8million between the 2018/19 and 2019/20 financial years. Interest revenue decreased to R751.7 million during the 2020/21 financial year due to increased spending by other departments such as Health for the procurement of the PPEs. The interest revenue budget is set conservatively given that an increased spending in the province would reduce the cash balances and result in lower interest revenue earned. For this reason, the overall revenue budget is set to increase from R624.1 million in 2022/23 to R670.9 million in 2023/24 and R714 million in 2024/25.

Sales of goods and services other than capital assets include staff parking fees and the sale of tender documents. The sales decrease from R1 million to R657 000 in 2019/20 and R557 000 in 2020/21. The budget for sales of goods and services other than capital assets over the MTEF increases from R869 000 in 2022/23 to R971 000 in 2024/25. The availability of tender documents online enables service providers to download documents for free from the tender portal. This reduces the revenue collected from their sale.

6. PAYMENT SUMMARY

6.1 Key assumptions

The 2022 MTEF budget is informed by GPT's Strategic Plan, Annual Performance Plan, provincial outcomes and the GPG's sixth administration Programme of Action (POA) and the GGT 2030 Vision Plan. The following key assumptions inform the budget: COE growth within the MTEF technical guideline of 4.2 per cent in 2022/23, 4.5 per cent in 2023/24 and 4.49 per cent in 2024/25.

6.2 Programme summary

TABLE 14.3: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Administration	132 194	141 191	132 517	161 449	138 449	138 449	168 190	169 061	175 470
2. Sustainable Fiscal Resource Management	145 130	190 039	146 639	164 452	154 712	154 712	170 197	173 791	178 655
3. Financial Governance	105 735	111 076	109 580	140 275	121 307	121 307	137 496	138 202	144 405
4. Provincial Supply Chain Management	107 996	106 525	100 868	105 239	103 479	103 479	108 349	109 216	114 117
5. Municipal Financial Governance	44 955	50 741	39 448	66 448	44 416	44 416	73 720	74 541	77 888
6. Gauteng Audit Services	88 529	93 384	87 149	116 982	113 182	113 182	134 981	136 809	142 951
Total payments and estimates	624 539	692 956	616 201	754 845	675 545	675 545	792 933	801 620	833 486

6.3 Summary of economic classification

TABLE 14.4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	549 368	580 612	546 465	689 662	601 800	601 800	728 589	734 472	766 263
Compensation of employees	453 736	469 617	469 914	620 393	513 718	513 718	665 389	670 867	700 986
Goods and services	95 632	110 995	76 551	69 269	88 082	88 082	63 200	63 605	65 277
Transfers and subsidies to:	70 648	106 247	62 230	64 739	66 269	66 269	64 163	65 946	65 967
Departmental agencies and accounts	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Non-profit institutions	10 000								
Households	2 104	4 307	824	695	2 225	2 225	457	478	499
	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Machinery and equipment	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Software and other intangible assets									
Payments for financial assets	63								
Total economic classification	624 539	692 956	616 201	754 845	675 545	675 545	792 933	801 620	833 486

The equitable share spending of the Department increased from R624.5 million in 2018/19 to R693 million in 2019/20. The expenditure slightly decreased in 2020/21 to R616.2 million. The main appropriation amounts to R754.8 million in 2021/22. Over the MTEF the baseline allocation increases to R792.9 million in 2022/23, R801.6 million in 2023/24 and R833.4 million in 2024/25.

The provincial budget cuts in the 2021 MTEF led to unchanged baseline in the 2022 MTEF. The departmental budget for compensation of employees, goods and services, payments for capital assets and transfers remain unchanged. The reprioritisation of funds among programmes occurred within compensation of employees to address cost pressures in programmes such as Administration, Municipal Financial Governance and Gauteng Audit Services.

Expenditure on compensation of employees increased from R453.7 million in 2018/19 to a projected amount of R513.7 million in 2021/22. The budget continues to grow in the 2022 MTEF period, from R665.3 million in 2022/23 to R701 million in 2024/25, which corresponds with the departmental plans to implement the new organisational structure that was approved by the DPSA. The budget for compensation of employees provides for all personnel related costs.

On goods and services, the Department has made provisions for key projects and initiatives over the 2022 MTEF period, such as the media services for the province's budget tabling day events and the implementation of the infrastructure delivery management service. The budget also provides for the P-Card software licenses, support to municipalities regarding the implementation of the standard chart of accounts and external training (i.e., annual financial statements, GRAP and continued professional development training for internal auditors). The budget also provides for the automation of Annual Financial Statement projects which was approved in 2021/22.

The budget for goods and services decreased from R88.1 million in the 2021/22 revised estimates to R65.2 million in 2024/25 due to budget cuts and the suspension of probity audit funds to GPG departments. This budget also provides for operational expenses such as property payments and administrative fees.

Transfer payments to GIFA increased from R58.5 million in 2018/19 to R61.4 million in 2020/21. The budget for the GIFA's operations amounts to R64 million in 2021/22 and it increases from R63.7 million to R65.5 million over the MTEF. The transfer was affected by the budget cuts as well, hence the marginal increase in the budget. Transfers to households increased from R2.1 million in 2018/19 to R4.3 million in 2019/20, however expenditure dropped in 2020/21 to R824 000 and over the 2022 MTEF reduces to R457 000 in 2022/23, R478 000 in 2023/24 and R499 000 in 2024/25. This is to provide for external bursaries to disadvantaged students.

Payments for capital assets mainly fund the provision of tools of trade for departmental officials. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties. During 2021/22 the budget has a revised estimate of R7.5 million due to the projected tools of trade to cater for additional personnel. Over the MTEF period the allocation increases from R181 000 in 2022/23 to R1.2 million and R1.3 million in 2024/25.

6.4 Infrastructure payments

N/A

6.4.1 Departmental infrastructure payments

N/A

6.4.2 Departmental Public-Private-Partnership (PPP) projects

The Department does not have any PPP projects. The Provincial Treasury's oversight responsibilities for PPPs within the Province are housed under Sub-programme: Infrastructure Management (Element: PPP unit).

6.5 Transfers

6.5.1 Transfers to public entities

N/A

6.5.2 Transfers to other entities

TABLE 14.5: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
GAUTENG INFRASTRUCTURE FUNDING AGENCY	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Total departmental transfers	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468

Transfer payments to GIFA increased from R58.5 million in 2018/19 to R61.4 million in 2020/21. The budget for the GIFA's operations amounts to R64 million in 2021/22, increasing from R63.7 million to R65.5 million over the MTEF. The increase in allocation is aimed at ensuring a sustainable pipeline of strategic infrastructure projects that are catalysts for socio-economic

development in the province. In the coming financial years, the GIFA will continue sourcing projects from municipalities and provincial departments and financing their feasibility studies through the Project Preparation Facility (PPF).

6.5.3 Transfers to local government

N/A

7. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

- To provide effective and ethical leadership, management and administrative support to enable the Department to deliver on its mandate.

Programme objectives

- To provide proactive political, strategic, and administrative support to the MEC.
- To manage and facilitate the provision of executive support and stakeholder management services.
- To ensure sound financial management in the GPT.
- To ensure compliance to good governance principles by providing corporate support services to the Department.
- To manage and coordinate the implementation of strategic management services.

TABLE 14.6: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Office Of The Mec	6 456	9 630	9 975	8 297	11 297	11 389	13 196	10 651	11 127
2. Office Of The Hod	18 771	20 250	19 354	16 045	12 045	12 064	14 029	14 660	15 317
3. Corporate Management	79 087	81 667	71 441	108 795	78 763	78 650	88 517	92 103	95 061
4. Financial Management Services (Cfo)	27 880	29 644	31 747	28 312	36 344	36 346	37 911	36 456	38 093
Strategy Management and Transformation Program							14 537	15 191	15 872
Total payments and estimates	132 194	141 191	132 517	161 449	138 449	138 449	168 190	169 061	175 470

TABLE 14.7: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	127 310	134 764	124 793	160 310	129 398	129 398	167 552	167 381	173 715
Compensation of employees	90 807	94 512	99 089	127 648	100 768	100 768	139 924	140 975	147 305
Goods and services	36 503	40 252	25 704	32 662	28 630	28 630	27 628	26 406	26 410
Interest and rent on land									
Transfers and subsidies to:	405	330	218	695	1 575	1 575	457	478	499
Provinces and municipalities									
Households	405	330	218	695	1 575	1 575	457	478	499
	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Machinery and equipment	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Software and other intangible assets									
Payments for financial assets	19								
Total economic classification	132 194	141 191	132 517	161 449	138 449	138 449	168 190	169 061	175 470

Expenditure for Administration increased from R132.2 million in 2018/19 to R141.2 million in 2019/20. Expenditure decreased to R132.5 million in the 2020/21 financial year. The revised estimates for 2021/22 amounts to R138.4 in line with the funding requirements of the programme. Over the MTEF period, the budget increases from R168.2 million in the 2022/23 financial year to R169 million in 2023/24 and R175.5 million in 2024/25.

Expenditure on compensation of employees increases from R90.8 million in 2018/19 to R99 million in the 2020/21 financial year. The revised estimate for 2021/22 amounts to R100.8 million. Over the MTEF period, the budget allocation is as follows; R139.9 million in 2022/23; R141 million in 2023/24 and R147.3 million in 2024/25. The increase in compensation of employees

is due to increase in capacity to support the growth in the Department in terms of personnel and functions. The budget for compensation of employees provides for all personnel related costs.

The main cost drivers under goods and services are utilities, external audit costs, lease payments, communication, and property payments. The Department also has various projects earmarked and catered for under goods and services such as the hosting of network servers externally, IT equipment refreshing programme and Corporate Performance and Evaluation Information Systems.

Payments for capital assets expenditure increases from R4.5 million in 2018/19 to R7.5 million in 2020/21. The revised estimates budget in 2021/22 amounts to R 7.5 million.

Payments for capital assets mainly fund the provision of tools of trade for departmental officials. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties. The allocation increases over the MTEF period from R181 000 in 2022/23, to R 1.2 million in 2023/24, to R1.3 million 2024/25.

SERVICE DELIVERY MEASURES

PROGRAMME1: ADMINISTRATION

Programme performance measures	Estimated performance	Medium-term estimates		
	2021/22	2022/23	2023/24	2024/25
AG audit outcome	Unqualified audit outcome	Unqualified audit outcome	Unqualified audit outcome	Unqualified audit outcome
% of supplier payments paid within 30 days after receipt of valid invoice	100%	100%	100%	100%
Number of APP submitted to GPL on due date	1	1	1	1
Number of approved departmental risk register	1	1	1	1
Number of workshops and/or training conducted to promote awareness on transformation agenda matters	3	4	4	4
Number of reports submitted to OoP to monitor the implementation of GEYODI programmes	New indicator	4	4	4
% of women appointed at SMS level	50% and above	50%	50%	50%
% of youth in development programmes	10%	10%	10%	10%

PROGRAMME 2: SUSTAINABLE FISCAL RESOURCE MANAGEMENT**Programme description**

- To enforce the effective and efficient administration of fiscal resources at provincial institutions.

Programme objectives

- To provide socio-economic research and analysis as well as ensure effective oversight over revenue.
- To develop and manage the implementation of policy frameworks.
- To enhance and monitor infrastructure performance of provincial departments, entities and municipalities.
- To promote and enforce transparency and effective management of the provincial financial assets' portfolio.
- To monitor and report on financial and non-financial performance in provincial institutions.

TABLE 14.8: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Programme Support/Office Of The DDG	62 670	106 113	64 715	69 016	68 316	68 316	68 593	70 592	70 821
2. Budget Management	26 182	26 061	25 791	29 668	26 168	26 168	30 052	29 365	30 683
3. Economic And Fiscal Policy Oversight	13 136	13 461	12 550	14 619	14 119	14 119	15 421	16 112	16 837
4. Infrastructure Management	12 744	12 906	13 540	14 541	14 541	14 541	22 236	23 290	24 335
5. Financial Asset And Liabilities Management	11 994	12 385	13 028	15 876	14 376	14 376	15 239	15 788	16 497
6. Public Finance	18 404	19 113	17 015	20 732	17 192	17 192	18 656	18 644	19 482
Total payments and estimates	145 130	190 039	146 639	164 452	154 712	154 712	170 197	173 791	178 655

TABLE 14.9: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	86 532	87 909	85 233	100 408	90 668	90 668	106 491	108 323	113 187
Compensation of employees	68 154	69 530	68 454	84 873	75 873	75 873	91 642	92 782	96 949
Goods and services	18 378	18 379	16 779	15 535	14 795	14 795	14 849	15 541	16 238
Interest and rent on land									
Transfers and subsidies to:	58 598	102 130	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Departmental agencies and accounts	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Households	54	190							
Buildings and other fixed structures									
Land and sub-soil assets									
Payments for financial assets									
Total economic classification	145 130	190 039	146 639	164 452	154 712	154 712	170 197	173 791	178 655

Expenditure increased from R145.1 million in 2018/19 to R146.6 million in 2020/21, due to increased allocation on transfer payments. The budget is set to increase from R170.2 million in 2022/23 to R178.6 million in 2024/25 to provide for transfer payments and personnel costs and a portion to goods and services.

The average spending on compensation of employees was R68.7 million during the first three years under review. The revised estimates amount to R75.9 million in 2021/22, informed by the new organisational structure agreed by the DPSA.

The budget for compensation of employees over the MTEF increases from R91.6 million (2022/23) to R92.7 million (2023/24) and R96.9 million (2024/25) to accommodate the requirements of the approved new organisational structure, which has two new units (i.e. data management sub-unit and infrastructure support sub-unit).

Expenditure on goods has not increased between the 2018/19 and 2019/20 financial years, however decreasing by R1.6 million in 2020/21 due to funds surrendered back to the Provincial Revenue Fund to provide for the requirements of the COVID-19 response plan. For the MTEF period the allocation for goods and services is R14.8 million in 2022/23, R15.5 million in 2023/24 and R16.2 million in 2024/25. The main cost drivers under this programme are media services, implementation of the Infrastructure Delivery Management System (IDMS), and the printing of provincial publications such as the budget books, Socio-Economic Review and Outlook (SERO) and the Medium Term Budget Policy Statement (MTBPS).

Transfer payments to GIFA increased from R58.5 million in 2018/19 to R102 million in 2019/20. The budget for the GIFA's operations amounts to R61.4 million in 2020/21 and it increases from R63.7 million in 2022/23 to R65.5 million over the MTEF. The transfer was affected by the budget cuts as well, hence the marginal increase in the budget. The increase in allocation is aimed at ensuring a sustainable pipeline of strategic infrastructure projects that are catalysts for socio-economic development in the province. In the coming financial years, the GIFA will continue sourcing projects from municipalities and provincial departments and financing their feasibility studies through the PPP.

SERVICE DELIVERY MEASURES

PROGRAMME 2: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

Programme performance measures	Estimated performance	Medium-term estimates		
	2021/22	2022/23	2023/24	2024/25
% of GPG wage bill against allocated budget	60% or less	60% or less	60% or less	60% or less
Number of spatially referenced MTEF and adjustment budgets tabled in line with prescribed timeframes	1 MTEF budget	1 MTEF spatially referenced MTEF budget tabled in line with prescribed timeframes	1 MTEF spatially referenced MTEF budget tabled in line with prescribed timeframes	1 MTEF spatially referenced MTEF budget tabled in line with prescribed timeframes
	1 adjustment budgets tabled	1 spatially referenced adjustment budget tabled in line with prescribed timeframes	1 spatially referenced adjustment budget tabled in line with prescribed timeframes	1 spatially referenced adjustment budget tabled in line with prescribed timeframes
% of assessment reports of the submitted planning documents completed and submitted to the departments before the prescribed legislated timeframe	100%	100%	100%	100%
Cash disbursements to departments in line with appropriation	Cash disbursed to departments equivalent to appropriation	Cash disbursed to departments to not exceed appropriation	Cash disbursed to departments to not exceed appropriation	Cash disbursed to departments to not exceed appropriation
AG Audit outcome for the Provincial Revenue Fund	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters
% increase in provincial own revenue collection	6.0%	6.7% increase in provincial own revenue collection	7.5% increase in provincial own revenue collection	7.5% increase in provincial own revenue collection
Number of SERO tabled in line with prescribed timeframes	1 SERO publication tabled	1 SERO tabled in line with prescribed timeframes	1 SERO tabled in line with prescribed timeframes	1 SERO tabled in line with prescribed timeframes
Number of MTBPS tabled in line with prescribed timeframes	1 MTBPS tabled	1 MTBPS tabled in line with prescribed timeframes	1 MTBPS tabled in line with prescribed timeframes	1 MTBPS tabled in line with prescribed timeframes
Number of Provincial Gazettes on allocations to schools and hospitals	2 Gazettes	2 Gazettes on allocations to schools and hospitals	2 Gazettes on allocations to schools and hospitals	2 Gazettes on allocations to schools and hospitals
Number of legislated provincial reports produced according to the National Treasury (NT) timeframes (i.e., Departmental IYM reports and Entities' IYM reports)	12 IYM submissions for departments	12 Consolidated IYM reports for departments	12 Consolidated IYM reports for departments	12 Consolidated IYM reports for departments

	4 IYM submissions for entities	40 Individual IYM reports for entities	40 Individual IYM reports for entities	40 Individual IYM reports for entities
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PROGRAMME 3: FINANCIAL GOVERNANCE**Programme description**

- To promote accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA.

Programme objectives

- To provide advisory services, monitor and enforce compliance with the PFMA.
- To provide oversight and managements of transversal financial systems and ensure compliance in the implementation of new provincial automation processes
- To manage and provide oversight on provincial audit and risk management services.
- To enforce the effective implementation of accounting practices and prepare accurate consolidated financial statements.

TABLE 14.10: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Fg Programme Support	4 524	5 102	3 713	4 537	4 137	4 137	7 553	4 503	4 704
2. Provincial Accounting Services	50 995	54 149	53 474	66 699	58 510	58 944	61 703	65 050	67 969
3. Provincial Forensic Audits									
4. Transversal Internal Audit And Risk Management	16 047	16 886	17 870	20 811	17 400	18 061	22 935	21 930	22 915
5. Compliance	3 593	3 504	3 555	6 289	3 289	3 289	5 589	5 785	6 045
6. Transversal Financial Information Management Systems And Sap Erp Process And System Support	30 576	31 435	30 968	41 939	37 971	36 876	39 716	40 934	42 772
Total payments and estimates	105 735	111 076	109 580	140 275	121 307	121 307	137 496	138 202	144 405

TABLE 14.11: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	105 205	111 039	109 063	140 275	121 257	121 257	137 496	138 202	144 405
Compensation of employees	98 770	103 109	102 483	131 976	111 926	111 926	128 773	129 085	134 878
Goods and services	6 435	7 930	6 580	8 299	9 331	9 331	8 723	9 117	9 527
Interest and rent on land									
Transfers and subsidies to:	530	37	517		50	50			
Provinces and municipalities									
Households	530	37	517		50	50			
Machinery and equipment									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	105 735	111 076	109 580	140 275	121 307	121 307	137 496	138 202	144 405

Expenditure for this programme increased from R105.7 million in the 2018/19 financial year to R109.5 million in the 2020/21 financial year. The 2021/22 revised estimate amounts to R121.3 million. For the MTEF period the allocation is set at R137.5 million in 2022/23, R138.2 million in 2023/24 and R144.4 million in the 2024/25 financial years. The increase will fund various system developments and enhancement projects as a commitment to modernising the public service for effective service delivery.

Expenditure on compensation of employees increased from R98.7 million in 2018/19 to R102.5 million in 2020/21. The budget increases from R128.8 million in 2022/23 to R134.9 million in 2024/25 to fund the requirements of the approved new organisational structure.

Goods and services expenditure increased from R6.4 million in 2018/19 to R6.6 million in 2020/21. . Over the MTEF, the budget for goods and services ranges from R8.7 million in 2022/23 to R9.5 million in 2024/25. . The spending focus over the MTEF will be on P-Card and E-Invoicing software licenses and automation of Annual Financial Statements production. These efforts are in line with the promotion of accountability through substantive reflection of financial activities as well as compliance with financial norms and standards.

SERVICE DELIVERY MEASURES

PROGRAMME 3: FINANCIAL GOVERNANCE

Programme performance measures	Estimated performance	Medium-term estimates		
	2021/22	2022/23	2023/24	2024/25
% of Annual Financial Statements submitted by departments	100%	100%	100%	100%
% of Annual Financial Statements submitted by entities	100%	100%	100%	100%
Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	20/21 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	21/22 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	22/23 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	23/24 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines
Number of departmental 30-day suppliers' payment compliance reports produced	4	4	4	4
Number of reports produced on supplier invoices submitted electronically	New Indicator	4	4	4

PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT**Programme description**

- To promote and enforce transparency and effective Supply Chain Management

Programme objective

- To establish uniform SCM policy, norms and standards, governance mechanisms and to enforce compliance.
- To provide SCM client support within the GPG.
- To establish SCM transversal contract management and strategic procurement mechanisms.

TABLE 14.12: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: PROVINCIAL SUPPLY CHAIN MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Programme Support/Office Of The DDG	26 333	34 344	26 605	12 915	23 655	23 655	5 834	6 108	6 381
2. Scm Norms And Standards, Governance, Compliance, Monitoring And Evaluation	15 634	15 119	15 700	21 042	12 542	12 542	19 748	20 613	21 537
3. Governance, Compliance, Monitoring And Evaluation									
4. Scm Client Support	38 649	29 609	27 600	36 748	36 748	36 667	44 941	45 057	47 080
5. Strategic Procurement									
6. Contract Management And Strategic Procurement	27 380	27 453	30 963	34 534	30 534	30 615	37 826	37 438	39 119
Total payments and estimates	107 996	106 525	100 868	105 239	103 479	103 479	108 349	109 216	114 117

TABLE 14.13: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	97 794	103 380	100 867	105 239	103 279	103 279	108 349	109 216	114 117
Compensation of employees	76 465	76 952	78 882	102 322	84 592	84 592	105 309	106 039	110 798
Goods and services	21 329	26 428	21 985	2 917	18 687	18 687	3 040	3 177	3 319
Interest and rent on land									
Transfers and subsidies to:	10 202	3 145	1		200	200			
Non-profit institutions	10 000								
Households	202	3 145	1		200	200			
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	107 996	106 525	100 868	105 239	103 479	103 479	108 349	109 216	114 117

Expenditure of the Provincial Supply Chain Management Programme decreased from R108 million in the 2018/19 financial year to R100.9 million in 2020/21 due to budget cuts related to the COVID-19 pandemic. The main budget allocation in 2021/22 amounts to R105.2 million and it caters for the implementation of the interventions to improve supply chain management in the Province. The revised estimate amounts to R103.5 million. The allocations over the MTEF amount to R108.3 million in 2022/23, R109.2 million in 2023/24 and R114.1 million in 2024/25. These allocations provide for increasing the capacity in the various sub-units within the programme and for supplier development to support the Township Economy Revitalisation Strategy.

Expenditure on compensation of employees increased from R76.5 million in 2018/19 to R78.9 million in 2020/21 in line with the requirements of the new organisational structure. The budget increases from R105.3 million in 2022/23 to R110.8 million in 2024/25 to capacitate the various business units within the programme (namely: SCM Policy, Norms and Standards, Governance, SCM Compliance Monitoring and Evaluation and SCM Client Support).

Spending on goods and services increased from R21.3 million in 2018/19 to R 22 million in 2020/21 due to increase in payments of probity audits for the open tender projects. The revised estimates for 2021/22 amount to R18.7 million. The allocation for goods and services over the MTEF is as follows: R3 million for 2022/23; R3.2 million for 2023/24 and R3.3 million for 2024/25. The reduction on goods and services is due to the reallocation of funds for the probity audits from GPT to GPG departments. The focus will be on implementation of the Township Economy Revitalisation Strategy, other SCM interventions as well as other operational requirements.

SERVICE DELIVERY MEASURES

PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT

Programme performance measures	Estimated performance	Medium-term estimates		
	2021/22	2022/23	2023/24	2024/25
Number of consolidated SCM compliance check conducted for Departments	New indicator	4	4	4
Number of consolidated SCM compliance check conducted for Public Entities	New indicator	4	4	4
Number of reports produced on 30% spend on township suppliers	4	4	4	4
Number of reports produced on subcontracted contracts	4	4	4	4
Number of training workshops provided to Gauteng township-based suppliers	4	4	4	4
Number of reports produced on monitoring implementation of Open Tender Process (OTP) by departments	New Indicator	4	4	4
Number of reports produced on monitoring implementation of Open Tender Process (OTP) by entities	New Indicator	4	4	4
Number of reports produced on monitoring implementation of procurement plans by departments	New Indicator	2	2	2

PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE**Programme description**

- To ensure efficient and effective management in Municipalities and municipal entities and coordinate the provisioning of capacity building.

Programme objective

- Ensure optimal and sustainable budget management and monitor the effective and efficient compliance with financial assets and liabilities management.
- Monitor compliance with financial management and annual reporting frameworks. Enhance, monitor, and enforce transparent and effective asset management and coordinate, monitor and report on MFMA implementation
- Ensure municipal compliance on financial management.

TABLE 14.14: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB PROGRAMME: MUNICIPAL FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Programme Support/Office Of The DDG	44 955	50 741	39 448	12 353	18 815	18 806	12 640	10 714	11 195
2. Local Government Financial Services				24 982	14 987	14 996	23 259	24 305	25 396
3. Municipal Accounting Reporting And Asset Management				14 397	1 898	1 898	20 803	21 739	22 715
4. Municipal Compliance And Financial Management Support				14 716	8 716	8 716	17 018	17 783	18 582
Total payments and estimates	44 955	50 741	39 448	66 448	44 416	44 416	73 720	74 541	77 888

TABLE 14.15: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	44 944	50 741	39 429	66 448	44 116	44 116	73 720	74 541	77 888
Compensation of employees	42 250	43 958	38 878	62 798	41 498	41 498	69 906	70 555	73 723
Goods and services	2 694	6 783	551	3 650	2 618	2 618	3 814	3 986	4 165
Interest and rent on land									
Transfers and subsidies to:	5		19		300	300			
Provinces and municipalities									
Households	5		19		300	300			
Software and other intangible assets									
Payments for financial assets	6								
Total economic classification	44 955	50 741	39 448	66 448	44 416	44 416	73 720	74 541	77 888

Municipal Financial Governance spending decreased from R44.9 million in 2018/19 to R39.4 million in 2020/21. The 2021/22 revised estimate is R44.4 million, increasing to R77.9 million in 2024/25.

Personnel spending amounted to R42.2 million in 2018/19, R43.9 million in 2019/20 and R38.8 million in 2020/21. The revised estimates increase from R41.5 million in 2020/21 to R73.7 million in 2024/25 to provide for the additional capacity under Municipal Compliance and Financial Management Support.

Expenditure on goods and services amounted to R2.6 million in 2018/19, decreasing to R 551 000 in 2020/21 due to external training not provided to municipalities during COVID-19 restrictions. The revised estimate for 2021/22 is R2.6 million. This allocation is mainly to cater for training interventions.

The budget for goods and services over the MTEF increases from R3.8 million to R4.2 million in 2024/25. The increase is marginal due to budget cuts affected during the 2020 MTEF process. The provision is for the printing of gazettes, travel expenditure to municipalities, municipal IQ software licenses as well as external training and development for municipalities. The projects that will be supported by the programme are Municipal Standard Chart of Accounts (MSCOA) hands-on support, and external training namely: Annual Financial Statements, GRAP and continued professional development training for internal auditors.

SERVICE DELIVERY MEASURES

PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE

Programme performance measures	Estimated performance	Medium-term estimates		
	2021/22	2022/23	2023/24	2024/25
Number of IGR engagements with relevant stakeholders	20	16	16	16
Number of structured and targeted capacity building initiatives provided to municipalities in Gauteng	5	6	10	12
Number of assessments conducted on MFMA compliance by delegated municipalities in Gauteng	32	32	32	32
Number of municipal budget assessments conducted	24	24	24	24
Number of publications on provincial grants allocated to Gauteng Municipalities	3	3	3	3

PROGRAME 6: GAUTENG AUDIT SERVICES**Programme description**

- To render audit services in the GPG departments.

Programme objective

- Conduct quality assurance reviews to ensure audit compliance with the international standards for the professional practice of internal auditing of the Institute of Internal Auditors.
- Manage and ensure performance of risk and compliance audit for the GPG.
- Manage and conduct performance and computer audits for GPG departments.
- Report to the relevant Audit Committees about internal control in GPG

TABLE 14.16: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG AUDIT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Programme Support/Office Of The DDG	11 465	12 309	6 635	10 717	18 342	18 288	18 876	17 635	18 426
2. Risk And Compliance Audit Services(Cluster1,2,3)	26 131	26 291	25 786	39 704	34 529	34 529	42 819	44 745	46 754
3. Risk And Compliance Audit Services(Cluster 4,5,6)	28 018	30 274	30 660	23 386	32 386	32 386	32 754	32 074	33 514
4. Performance And Computer Audit Services	22 915	24 510	24 068	43 175	27 925	27 979	40 532	42 355	44 257
5. Audit Centre Of Excellence									
6. Financial Audit And Risk Compliance									
Total payments and estimates	88 529	93 384	87 149	116 982	113 182	113 182	134 981	136 809	142 951

TABLE 14.17: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	87 583	92 779	87 080	116 982	113 082	113 082	134 981	136 809	142 951
Compensation of employees	77 290	81 556	82 128	110 776	99 061	99 061	129 835	131 431	137 333
Goods and services	10 293	11 223	4 952	6 206	14 021	14 021	5 146	5 378	5 618
Interest and rent on land									
Transfers and subsidies to:	908	605	69	100	100				
Provinces and municipalities									
Households	908	605	69	100	100				
Machinery and equipment									
Payments for financial assets	38								
Total economic classification	88 529	93 384	87 149	116 982	113 182	113 182	134 981	136 809	142 951

Spending of this programme increased from R88.5 million in 2018/19 to R87.1 million in 2020/21. The programme's expenditure is driven by compensation of employees as most of the audit work is personnel driven. Over the MTEF, increasing the capacity of the programme is prioritised to enable the programme to deliver on its mandate thus contributing towards the achievement of clean audits in the province.

Personnel costs increased from R77.29 million in 2018/19 to a revised estimate amounting to R99 million in 2021/22. The budget increases from R129.8 million in 2022/23 to R137.3 million in 2024/25. Over the MTEF, the programme is envisaged to increase its staff complement. The programme is actively recruiting in the audit market and adopting various strategies to attract and retain audit talent.

The budget for goods and services increases from R5 million in 2020/21, revised estimates amounting to R14 million and reduced to R5.6 million in 2024/25 due to budget cuts implemented. Goods and services under this programme consist mainly of provision for specialised auditors who are not available internally, necessitating the augmentation of this gap by using consultants to assist with the execution of the specialised audits.

SERVICE DELIVERY MEASURES

PROGRAMME 6: GAUTENG AUDIT SERVICES

Programme performance measures	Estimated performance	Medium-term estimates		
	2021/22	2022/23	2023/24	2024/25
% of audit reports issued to departments and trading entities against the approved audit plans	85%	95%	95%	95%
Number of Audit Committee approved audit plans issued to departments and trading entities	19	19	19	19
% of IA recommendations tracked at departments and trading entities	100%	100%	100%	100%
% of Auditor General's management letter key findings followed up through a follow-up audit	New Indicator	100%	100%	100%
Number of annual internal control assessments conducted	19	19	19	19

9. OTHER PROGRAMME INFORMATION

9.1 Personnel numbers and costs

TABLE 14.18: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS BY COMPONENT

[illegible]

Actual				Revised estimate			Medium-term expenditure estimate				Average annual growth over MTEF		
2018/19		2019/20		2020/21		2021/22		2022/23		2023/24		2024/25	
R thousands	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate
Engineering Professions and related occupations													
Medical and related professionals													
Therapeutic, Diagnostic and other related Allied Health Professionals													
Educators and related professionals													
Others such as interns, EPWP, learnerships, etc													
Total													

The department's personnel costs increased from R453.7 million in 2018/19 to R469.9 million in 2020/21. Personnel numbers increased from 779 in 2018/19 to 944 in 2019/20. Projected personnel numbers increase to 1 065 in 2024/25. The increase is in line with the Department's plan to fill vacant posts and implement the new structure. The significant growth in personnel costs and numbers is to ensure that the Department continues to provide adequate oversight and technical support to GPG departments. Compensation of employees is affected by the budget cuts, which includes reduction in head counts.

7.1 Training

TABLE 14.19: INFORMATION ON TRAINING: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Number of staff	779	944	1 065	1 065	1 065	1 065	1 065	1 065	1 065
Number of personnel trained	778	586	619	619	619	619	400	450	480
of which									
Male	355	215	223	223	223	223	160	190	220
Female	423	371	396	396	396	396	240	260	260
Number of training opportunities	55	60	879	879	879	879	879	879	879
of which									
Tertiary	25	30	434	434	434	434	434	434	434
Workshops	20	25	371	371	371	371	371	371	371
Seminars	10	5	74	74	74	74	74	74	74
Other	-	-	-	-	-	-	-	-	-
Number of bursaries offered	240	265	248	163	163	163	220	240	260
	70	70	55	39	39	39	55	55	55
Number of learnerships appointed	28	28	28	25	25	25	28	28	28
Number of days spent on training	-	-	-	-	-	-	-	-	-
Payments on training by programme									
1. Administration	1 784	2 065	89	592	192	555	634	663	693
2. Sustainable Fiscal Resource Management	81	179		738	38	38	666	696	727
3. Financial Governance	307	811	69	586	186	186	193	218	228
4. Provincial Supply Chain Management	472	157	145	1 205	4 105	4 105	845	861	900
5. Municipal Financial Governance	781	4 320		787	547	547	238	300	313
6. Gauteng Audit Services	693	570	24	165	165	183	73	76	79
Total payments on training	4 118	8 102	327	4 073	5 233	5 614	2 649	2 814	2 940

The Skills Development Act, No.97 of 1998 as amended, stipulates that the Department must set aside at least a minimum of 1% of the personnel budget for Training and Development (T&D) matters to capacitate and develop its workforce. The GPT, being a policy department, has been budgeting and spending over 1% yearly given the scale of its development mandate. This includes both internally and externally focused training programmes. In 2020/21, 316 employees enrolled for under- and post-graduate qualifications, 56 interns were appointed, one external bursary holder was funded from 10 that had completed, and 20 South African Institute of Professional Accountants (SAIPA) trainee accountants.

Over the MTEF, the focus will be on completing the current cycle of 25 SAIPA learners and facilitating a new intake, employing 60 interns and learners, funding 15 external university students, and registering around 250 professionals with the relevant professional bodies. GPT will continue funding the internal bursary programme and other internal skills

development initiatives linked to the Workplace Skills Plan. Given GPT's multiple functions and projects, a 1% training and development threshold cannot be sufficient to meet all the training and development commitments

ANNEXURE TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 14.20: SPECIFICATION OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Tax receipts									
Sales of goods and services other than capital assets	1 041	657	557	1 306	1 306	1 306	869	929	971
Sale of goods and services produced by department (excluding capital assets)	1 041	657	557	1 306	1 306	1 306	869	929	971
Sales by market establishments	1 041	657	557	1 306	1 306	1 306	869	929	971
Transfers received from:									
Public corporations and private enterprises									
Fines, penalties and forfeits									
Interest, dividends and rent on land	819 944	1 034 732	751 706	583 009	583 009	583 009	622 806	669 526	713 005
Interest	819 944	1 034 732	751 706	583 009	583 009	583 009	622 806	669 526	713 005
Sales of capital assets	5	8	133						
Other capital assets	5	8	133						
Transactions in financial assets and liabilities	468	374	224	588	588	588	416	443	463
Total departmental receipts	821 458	1 035 771	752 620	584 903	584 903	584 903	624 091	670 898	714 439

TABLE 14.21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	549 368	580 612	546 465	689 662	601 800	601 800	728 589	734 472	766 263
Compensation of employees	453 736	469 617	469 914	620 393	513 718	513 718	665 389	670 867	700 986
Salaries and wages	399 223	412 743	410 849	525 371	438 785	438 785	563 405	564 919	590 279
Social contributions	54 513	56 874	59 065	95 022	74 933	74 933	101 984	105 948	110 707
Goods and services	95 632	110 995	76 551	69 269	88 082	88 082	63 200	63 605	65 277
Administrative fees	1 224	2 797	730	732	1 030	1 030	1 334	1 456	1 520
Advertising	9 095	7 920	7 411	5 882	6 032	6 032	5 395	5 633	5 885
Minor assets	266	307	135	334	334	334	350	366	382
Audit cost: External	3 372	3 182	3 167	4 467	4 467	4 467	4 488	4 675	4 885
Bursaries: Employees	4 043	5 537	3 281	3 890	3 890	3 890	2 841	2 971	3 104
Catering: Departmental activities	1 057	1 413	199	1 005	880	880	371	367	382
Communication (G&S)	3 137	3 047	3 293	3 750	3 150	3 150	3 405	1 093	842
	7 212	11 666	9 445	10 573	10 660	10 297	8 970	9 378	8 923
Consultants and professional services: Business and advisory services	37 778	43 336	34 480	14 632	35 581	35 581	17 008	17 648	18 440
Legal services	3 030	1 052	805	709	709	709	571	597	624
Contractors	399	849	371	647	658	658	677	708	739
Fleet services (including	757	716	524	695	735	735	728	761	795

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
government motor transport)									
Consumable supplies	728	404	1 245	900	358	358	1 194	1 247	1 302
Consumable: Stationery, printing and office supplies	1 881	1 724	1 159	1 950	1 818	1 818	1 758	1 827	1 910
Operating leases	6 581	8 196	5 135	5 121	4 471	4 471	3 717	3 887	4 062
Property payments	4 231	3 799	2 690	2 965	2 498	2 498	3 221	3 368	3 519
Travel and subsistence	2 623	2 528	326	2 161	2 243	2 243	1 276	1 309	1 366
Training and development	4 118	8 102	327	4 073	5 233	5 614	2 649	2 814	2 940
Operating payments	2 086	2 153	1 601	2 922	2 171	2 153	2 665	2 847	2 975
Venues and facilities	1 918	2 177	42	1 759	1 062	1 062	472	538	562
Transfers and subsidies	70 648	106 247	62 230	64 739	66 269	66 269	64 163	65 946	65 967
Departmental agencies and accounts	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Provide list of entities receiving transfers	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Non-profit institutions	10 000								
Households	2 104	4 307	824	695	2 225	2 225	457	478	499
Social benefits	1 092	1 168	824		650	768			
Other transfers to households	1 012	3 139		695	1 575	1 457	457	478	499
Payments for capital assets	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Machinery and equipment	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Other machinery and equipment	4 141	6 067	6 770	444	7 476	7 476	181	1 202	1 256
Software and other intangible assets									
Payments for financial assets	63								
Total economic classification	624 539	692 956	616 201	754 845	675 545	675 545	792 933	801 620	833 486

TABLE 14.22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	127 310	134 764	124 793	160 310	129 398	129 398	167 552	167 381	173 715
Compensation of employees	90 807	94 512	99 089	127 648	100 768	100 768	139 924	140 975	147 305
Salaries and wages	80 068	83 643	86 755	103 523	87 539	87 539	110 926	110 673	115 642
Social contributions	10 739	10 869	12 334	24 125	13 229	13 229	28 998	30 302	31 663
Goods and services	36 503	40 252	25 704	32 662	28 630	28 630	27 628	26 406	26 410
Administrative fees	165	61	33	126	133	133	132	138	143
Advertising	448	484	227	496	646	646	520	543	567
Minor assets	266	307	135	334	334	334	350	366	382
Audit cost: External	2 440	2 289	2 332	2 844	2 844	2 844	2 981	3 115	3 255
Bursaries: Employees	4 043	5 537	3 281	3 890	3 890	3 890	2 841	2 971	3 104
Catering: Departmental activities	403	701	121	291	291	291	105	109	113

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Communication (G&S)	3 137	3 047	3 293	3 750	3 150	3 150	3 405	1 093	842
	4 103	6 473	4 232	4 864	4 891	4 528	3 656	3 823	3 117
Consultants and professional services:									
Business and advisory services	324	455	60	746	374	374	263	272	285
Legal services	2 913	1 052	805	709	709	709	571	597	624
Contractors	325	849	371	647	647	647	677	708	739
Fleet services (including government motor transport)	757	716	524	695	735	735	728	761	795
Consumable supplies	723	395	1 245	900	356	356	1 194	1 247	1 302
Consumable: Stationery, printing and office supplies	1 051	951	418	855	755	755	711	743	777
Operating leases	6 581	8 196	5 135	5 121	4 471	4 471	3 717	3 887	4 062
Property payments	4 231	3 799	2 690	2 965	2 498	2 498	3 221	3 368	3 519
Travel and subsistence	1 255	719	39	754	669	669	271	281	293
Training and development	1 784	2 065	89	592	192	555	634	663	693
Operating payments	828	843	569	1 361	666	666	1 425	1 488	1 554
Venues and facilities	726	1 312	42	722	379	379	226	233	244
Transfers and subsidies	405	330	218	695	1 575	1 575	457	478	499
Households	405	330	218	695	1 575	1 575	457	478	499
Social benefits	112	93	218			118			
Other transfers to households	293	237		695	1 575	1 457	457	478	499
Payments for capital assets	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Machinery and equipment	4 460	6 097	7 506	444	7 476	7 476	181	1 202	1 256
Other machinery and equipment	4 141	6 067	6 770	444	7 476	7 476	181	1 202	1 256
Software and other intangible assets									
Payments for financial assets	19								
Total economic classification	132 194	141 191	132 517	161 449	138 449	138 449	168 190	169 061	175 470

TABLE 14.23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCES MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	86 532	87 909	85 233	100 408	90 668	90 668	106 491	108 323	113 187
Compensation of employees	68 154	69 530	68 454	84 873	75 873	75 873	91 642	92 782	96 949
Salaries and wages	60 696	61 744	60 678	72 793	64 743	64 743	78 620	79 175	82 730
Social contributions	7 458	7 786	7 776	12 080	11 130	11 130	13 022	13 607	14 219
Goods and services	18 378	18 379	16 779	15 535	14 795	14 795	14 849	15 541	16 238
Administrative fees	808	1 370	204	596	647	647	724	752	786
Advertising	8 446	7 318	7 115	5 035	5 035	5 035	4 826	5 040	5 266
Audit cost: External	511	484	709	867	867	867	909	950	993

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Catering: Departmental activities	178	151	9	183	183	183	85	93	97
	22	27	101	120	69	69	126	132	138
Consultants and professional services: Business and advisory services	6 836	7 259	7 610	5 834	5 866	5 866	5 563	5 836	6 097
Legal services									
Contractors									
Consumable supplies	1								
Consumable: Stationery, printing and office supplies	278	266	254	607	575	575	536	550	575
Travel and subsistence	179	255	11	268	228	228	200	222	232
Training and development	81	179		738	38	38	666	696	727
Operating payments	872	809	644	999	999	999	1 009	1 055	1 103
Venues and facilities	90	172		186	186	186	95	100	104
Transfers and subsidies	58 598	102 130	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Departmental agencies and accounts	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Provide list of entities receiving transfers	58 544	101 940	61 406	64 044	64 044	64 044	63 706	65 468	65 468
Households	54	190							
Social benefits	54	190							
Payments for capital assets									
Payments for financial assets									
Total economic classification	145 130	190 039	146 639	164 452	154 712	154 712	170 197	173 791	178 655

TABLE 14.24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	105 205	111 039	109 063	140 275	121 257	121 257	137 496	138 202	144 405
Compensation of employees	98 770	103 109	102 483	131 976	111 926	111 926	128 773	129 085	134 878
Salaries and wages	85 894	89 366	88 600	113 510	95 510	95 510	111 033	110 552	115 513
Social contributions	12 876	13 743	13 883	18 466	16 416	16 416	17 740	18 533	19 365
Goods and services	6 435	7 930	6 580	8 299	9 331	9 331	8 723	9 117	9 527
Administrative fees	4	7	1	5	5	5	6	6	6
Advertising									
Minor assets									
Audit cost: External	421	409	126	756	756	756	598	610	637
Catering: Departmental activities	157	180	4	134	34	34	95	46	48
	3 053	4 246	3 818	4 490	4 301	4 301	4 899	5 135	5 367
Consultants and professional services: Business and advisory services	1 553	1 875	2 553	1 843	3 664	3 664	2 619	2 716	2 838

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Consumable supplies	4				2	2			
Consumable: Stationery, printing and office supplies	10	22							
Travel and subsistence	362	270	9	261	248	248	207	200	208
Training and development	307	811	69	586	186	186	193	218	228
Operating payments		31		134	78	78	82	148	155
Venues and facilities	482	79		90	46	46	24	38	40
Transfers and subsidies	530	37	517		50	50			
Households	530	37	517		50	50			
Social benefits	530	37	517		50	50			
Payments for capital assets									
Machinery and equipment									
Other machinery and equipment									
Payments for financial assets									
Total economic classification	105 735	111 076	109 580	140 275	121 307	121 307	137 496	138 202	144 405

TABLE 14.25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	97 794	92 779	87 080	116 982	103 279	103 279	108 349	109 216	114 117
Compensation of employees	76 465	81 556	82 128	110 776	84 592	84 592	105 309	106 039	110 798
Salaries and wages	66 176	71 696	72 125	98 379	71 360	71 360	90 953	91 234	95 329
Social contributions	10 289	9 860	10 003	12 397	13 232	13 232	14 356	14 805	15 469
Goods and services	21 329	11 223	4 952	6 206	18 687	18 687	3 040	3 177	3 319
Administrative fees	12	1 104	492						
Advertising	201				351	351	49	50	52
Catering: Departmental activities	81	38	1	55	131	131	27	28	29
Consultants and professional services: Business and advisory services	20 220	7 786	2 564	4 337	13 680	13 680	1 951	2 064	2 157
Contractors									
Consumable: Stationery, printing and office supplies	1								
Travel and subsistence	10	428	189	135	139	139	114	119	124
Training and development	472	570	24	165	4 105	4 105	845	861	900
Operating payments		350	388	372					
Venues and facilities	203	25		310	281	281	54	55	57
Transfers and subsidies	10 202	605	69		200	200			
Non-profit institutions	10 000								

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Households	202	605	69		200	200			
Social benefits	202	605	69		200	200			
Payments for capital assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	107 996	93 384	87 149	116 982	103 479	103 479	108 349	109 216	114 117

TABLE 14.26: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	44 944	50 741	39 429	66 448	44 116	44 116	73 720	74 541	77 888
Compensation of employees	42 250	43 958	38 878	62 798	41 498	41 498	69 906	70 555	73 723
Salaries and wages	38 565	39 932	34 916	52 226	35 426	35 426	58 126	58 242	60 857
Social contributions	3 685	4 026	3 962	10 572	6 072	6 072	11 780	12 313	12 866
Goods and services	2 694	6 783	551	3 650	2 618	2 618	3 814	3 986	4 165
Administrative fees	234	247		5	245	245	472	560	585
Catering: Departmental activities	225	305	4	211	211	211	31	61	64
				267	267	267	13		
Consultants and professional services: Business and advisory services				1 032			1 999	1 939	2 026
Legal services									
Consumable supplies									
Consumable: Stationery, printing and office supplies	541	484	472	488	488	488	511	534	558
Travel and subsistence	525	752	75	634	634	634	443	444	464
Training and development	781	4 320		787	547	547	238	300	313
Operating payments	76	76		56	56	56	59	62	65
Venues and facilities	312	553		170	170	170	48	86	90
Transfers and subsidies	5		19		300	300			
Households	5		19		300	300			
Social benefits	5		19		300	300			
Payments for capital assets									
Payments for financial assets	6								
Total economic classification	44 955	50 741	39 448	66 448	44 416	44 416	73 720	74 541	77 888

TABLE 14.27: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	87 583	92 779	87 080	116 982	113 082	113 082	134 981	136 809	142 951

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Compensation of employees	77 290	81 556	82 128	110 776	99 061	99 061	129 835	131 431	137 333
Salaries and wages	67 824	71 696	72 125	98 379	84 207	84 207	113 747	115 043	120 208
Social contributions	9 466	9 860	10 003	12 397	14 854	14 854	16 088	16 388	17 125
Goods and services	10 293	11 223	4 952	6 206	14 021	14 021	5 146	5 378	5 618
Administrative fees	1	1 104	492						
Advertising									
Catering: Departmental activities	13	38	1	55	30	30	28	30	31
	34	920	1 294	832	1 132	1 132	276	288	301
Consultants and professional services: Business and advisory services	8 845	7 786	2 564	4 337	11 997	11 997	4 613	4 821	5 037
Consumable: Stationery, printing and office supplies									
Travel and subsistence	292	428	189	135	325	325	41	43	45
Training and development	693	570	24	165	165	183	73	76	79
Operating payments	310	350	388	372	372	354	90	94	98
Venues and facilities	105	25		310			25	26	27
Transfers and subsidies	908	605	69		100	100			
Households	908	605	69		100	100			
Social benefits	189	605	69		100	100			
Payments for capital assets									
Machinery and equipment									
Other machinery and equipment									
Payments for financial assets	38								
Total economic classification	88 529	93 384	87 149	116 982	113 182	113 182	134 981	136 809	142 951